



### **Presenter**

#### **Dr. Kristen Betts**

- Associate Clinical Professor
- Director, Doctoral Program, Educational Leadership & Mgt
- Senior Director of eLearning, Office of the Provost
- Online and blended formats
- Began working w/ distance education in 1996

#### **Research focus:**

- Student/faculty recruitment, engagement, and retention
- Work-integrated learning/cooperative education
- Learning simulation, communication
- Online Human Touch (students, faculty)



"Thirty-one percent of employers worldwide report having difficulty filling key positions within their organization......amidst a perpetual global pool of available workers"

~ "Talent is Elusive - Everywhere Yet Nowhere" ManPower, 2010



## **Need for Degrees**

Wednesday, March 23, 2011

#### Article:

"States Asked to Help Increase Number of People with Degrees"  $_{\sim\,\text{TampaBayOnline}}$ 



The Education Department projects the nation needs 8 million more students earning associate's or bachelor's degrees by the end of the decade.





### Where is the Disconnect?

Students are usually consumers of content; they are presented material which has been developed by others (teachers, vendors, instructional designers or other professional developers), and they are expected to demonstrate that they have absorbed the content in some way. (jsener 2009)





## **Technology & Learning**

- More technology than ever in education (K-12 and higher education)
- National focus:
  - Educational technology in classrooms
  - Digital literacy

#### **Challenges:**

- Utilization / optimization of technology. LMS
- Linking technology to learning outcomes
- Integration of technology into curricula
  - K-12 Teachers
  - Professors & Adjuncts

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## **Technology & Learning**

- Limited research: utilization of technology or learning outcomes
- Single/dual focus studies: technology - tools, applications, and subjects
- National Study in Britain
  - 2007: 100% primary and 98% secondary schools had at least one interactive whiteboard
  - Data/results: presence of interactive whiteboards did not help students learn mathematics any better
  - Conclusion: "mere presence of interactive whiteboards does not change or improve teaching"

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#### **Competitive global workforce:**

- 1. Align curricula w/ global employment sectors
- 2. Pedagogy / instructional strategies to engage students
- 3. Acquisition / application of new knowledge and skills
- 4. Reconceptualize assessment



### **Authentic Assessment**

Authentic assessment is any type of assessment that requires students to demonstrate skills and competencies that realistically represent problems and situations likely to be encountered in daily life. Students are required to produce ideas, to integrate knowledge, and to complete tasks that have real-world applications.

http://www.ncrel.org/sdrs/areas/issues/envrnmnt/stw/sw1lk8.htm

#### **Backward Design Stages** Action steps to refocus the conversation and re-vision an ELA program. **Stage 1: Identify Desired Results** Set the vision. Focus on the big ideas. What "enduring" understandings are desired? Create a shared vision. What should students know, understand, and be able to Departmental activities to focus on: Enduring Understandings What is worth understanding? Standards (national, state, district) Essential Questions Stage 2: Determine Acceptable Evidence of Learning How will we know if students have achieved the desired Determine how students demonstrate their knowledge. results and met the standards? What will we accept as Focus on assessment before designing evidence of student understanding and proficiency? the learning activities. Expand the assessment continuum. Stage 3: Design Learning Experiences Plan instructional activities. & Instruction Share best practice. Build in collaboration. Ensure success for all learners.



## **Authentic Assessment**

#### Authentic assessment is:

Preparing K-12 students for a) higher education or b) career placement







Preparing higher education students for a) career placement, transition, advancement, or b) advanced studies





# **Quinary Career Development Model**



Program & Courses – DDDM, Stats Integrates backward design

(Betts, Lewis, Dressler & Svensson, 2009)
Asian-Pacific Journal of Cooperative Education



## **Online Enrollments**

"Enrollment in online programs jumped from

229,363 to 2,139,714

— an 832 percent increase —

from 2001 to 2009

according to higher education consultancy Eduventures."

(US News & World Report, Sept. 2010)

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#### **Definition - Learning Simulation**

A set of educational and training <u>techniques and</u> <u>strategies</u> that engage individuals in <u>real-life scenarios</u> through *role-plays, sociodramas, psychodramas, gaming, and reflection* to develop and reinforce <u>knowledge and skills</u> learned in the classroom and workplace relating to problem-solving, decision-making, leadership, collaboration, and communication. (Betts, 2009)



- Role Play
- Sociodrama
- Psychodrama
- Gaming
- Reflection









## **Backwards Design**

#### Master of Science in Higher Education - Drexel University

Graduates are recognized as excellent:

- ✓ Communicators oral and written
- Analytical problem solvers
- ✓ Researchers mixed methods
- ✓ Data driven decision-makers
- ✓ Leaders (lead / serve on teams)
- ✓ Project managers
- ✓ Strategic planners
- ✓ Evaluators
- ✓ Expertise technology and specialized area / concentration





#### **Role Play**

can include *individual* and *interactive* exercises where students research historic, current, or emerging issues from the role of assigned *enactors*.

individual role-play - students can: (a) write position papers,(b) write and deliver speeches, (c) write letters, (d) develop and present problem statements, and so on.

interactive role-play - students take on the role of assigned enactors and participate in real-life or hypothetical scenarios that involve: (a) debate, (b) conflict management,
 (c) persuasion, (d) crisis management, (e) problem solving, etc.



#### **Sociodrama**

is used with groups wishing to explore common issues in training, organizations, community, educational and political contexts. It uses many of the same techniques as psychodrama to enable individual and group learning and change.

~ British Psychodrama Association, ¶6



## **Learning Simulation**

#### **Psychodrama**

employs guided dramatic action to examine problems or issues raised by an individual. Psychodrama facilitates insight, personal growth, and integration on cognitive, affective, and behavioral levels. It clarifies issues, increases physical and emotional well-being, enhances learning and develops new skills.

~ British Psychodrama Association, ¶1



#### Reflection

Guided reflection is the weaving of being and becoming. Being is the reflection of the practitioner's clinical practice as known through reflection – the stories written in a reflective journal or shared in guided reflection. Becoming is the reflection of the practitioner's journey from where she is at now to where she wants to be, as known by, looking back through the unfolding series of reflected-on experiences to perceive self as transformed or not.

(Jones et al., p. x)



## **Learning Simulation**

#### **Gaming**

as defined by Hsu (2004) "consist of interactions among groups of players (decision makers) placed in a prescribed setting and constrained by a set of rules and procedures."

"...in the military, education, healthcare, and public policy can assist individuals to gain experience by enacting real-life scenarios"

~ Betts, Lewis, Dressler & Svensson, 2009



## EDHE 606: Higher Education Career Development

#### Before:

- 1. Live group presentation on assigned HR topic
- 2. Mid-term
- 3. Professional development plan to become a president or senior administrator
- 4. ePorfolio based on current materials

Today.....



## Reflection

### Myers & Briggs

ISTJ	ISFJ	INFJ	INTJ
ISTP	ISFP	INFP	INTP
ESTP	ESFP	ENFP	ENTP
ESTJ	ESFJ	ENFJ	ENTJ

## **Emotional Intelligences**



#### **PDPlan**

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## **Key Learning Points**Weeks 5 & 10

#### **Reflective Paper**

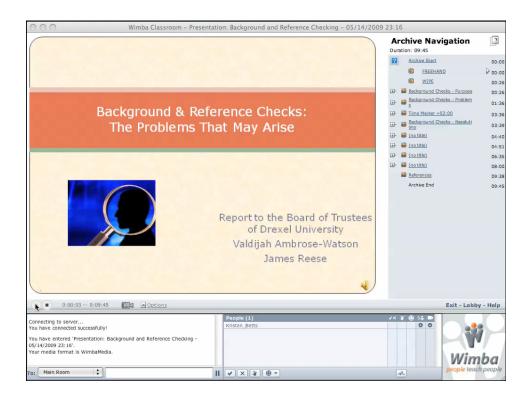
Professional development over past 10 weeks w/ reflection on listening to archived interview



### **Sociadrama**

# VP of Human Resources & Colleagues Power Point Presentation Board of Trustees Week 3

- One group member VP of HR w/ two Associate VPs
- President requests presentation to identify "top" HR issue that should be on the institution's radar screen
- Presentation to Board of Trustees, must record in Wimba in case there is not enough time to present live







# Board of Trustees Evaluate HR Issues from Role of Trustee Week 6

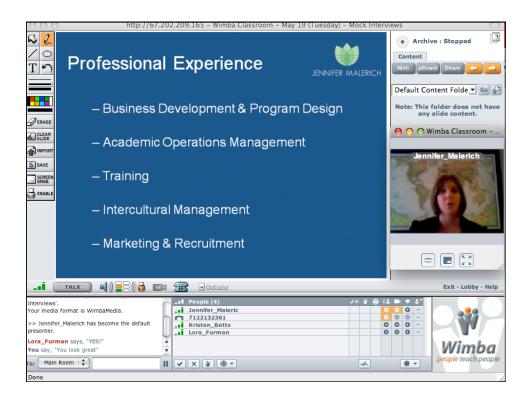
- Role of Board of Trustees
- Must listen to all of the archived HR issues
- Identify the top three HR Issues
- Discussion board
  - 1. Select top three HR Issues, why you selected these three (issue, PPT, presentation, research combination)
  - 2. Review your group's presentation; identify three things group did very well and identify three things group could enhance

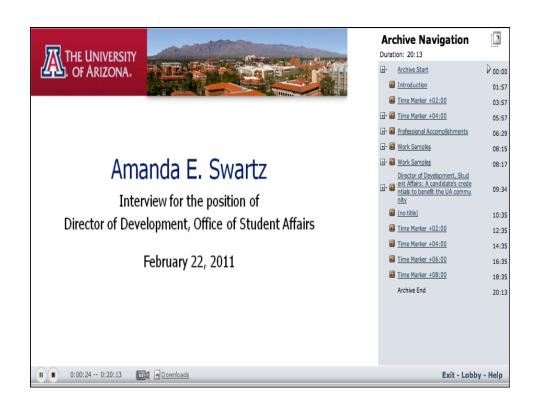


## **Psychodrama**

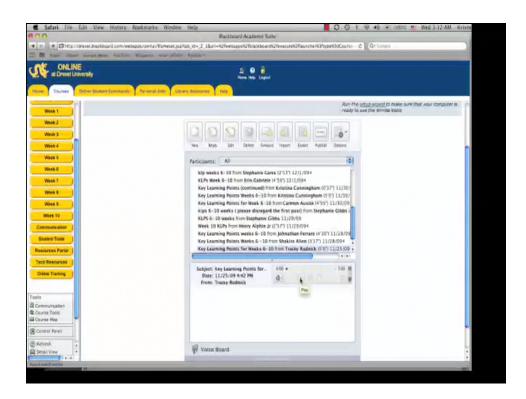
## Next Career Step ePortfolio w/ Mock Interview

- Identify new career step Chronicle of HE, Higheredjobs.com, HERC, etc.
- · Cover letter, bio, resume, three sample projects
- "Apply to position" email from "university/college" sharing one of the finalist, need to conduct Wimba or Second Life due to budget cuts \*Must respond to email w/ in 48 hours
- Interview PPT presentation, introduction, brand, strengths, MUST do homework
- Search committee Associate Deans, Deans, VPs, Directors; actual search evaluation; research on institution; record interview
- Must send thank you note











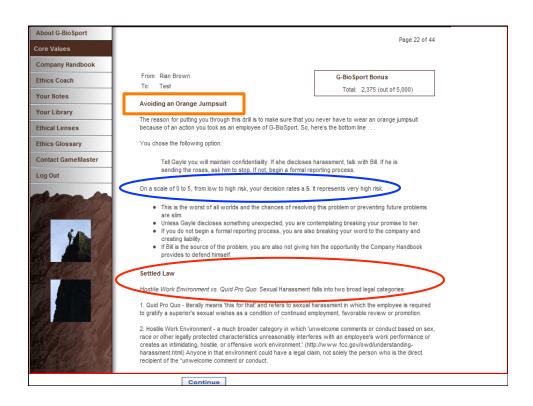
- One word comes to mind when reflecting upon the career and life lessons I have acquired during the past 10 weeks – invaluable.
- Unlike many of the courses I have taken so far, this course was specifically designed for me. The knowledge and experience I gained in this course really gave me confidence that I currently possess the skills and I am prepared to enter into the higher education profession.
- If I were to reflect on all I have learned in EDHE 606, I would need far more than two pages. The practical knowledge I have gained will benefit me so much throughout my career. Sometimes the things we need to learn as graduate students are the things we will use in the real world, and this course certainly proved that.



#### **Gaming**

## EDHE 662: Critical Issues in Student Affairs Ethics Simulation

(www.ethicsgame.com) Screen Shots





# MS in Higher Education Data

#### **Drexel University**

- 92% very satisfied/satisfied with MSHE Program (186 students/62% response rate – June 2009)
- 97% recommend to others seeking career advancement and 91% to others seeking career transition
- 50% quality same as on-campus / 43% higher than on-campus
- 30-40% students advance career or transition to new position prior to graduation



# MS in Higher Education Data

 $Increase \ in \ skills \ since enrolling \ in \ the \ online \ Drexel \ University \ Master \ of \ Science \ in \ Higher \ Education \ program$ 

	Previous Skills	Current Skills	Increase
	(Strong/Very Strong %)	(Strong/Very Strong %)	(%)
Conducting research (e.g., SWOT analysis, environmental scan, literature review, etc.)	42	85	43
Developing PowerPoint (PPT) Presentations	43	83	40
Using new technologies (e.g., Blackboard, Wimba Classroom, iPods, Impatica, etc.)	41	80	39
Delivering PPT Presentations	44	74	30
Writing	73	91	18
Decision making	70	88	18
Serving as a leader	70	87	17
Working in groups	74	87	13
Problem solving	80	93	13
Online communications (email, text chat rooms)	79	92	13
Oral communication (audio/voice boards, presentations)	78	90	12

Likert scale: Very strong, Strong, neutral, Weak, Very weak



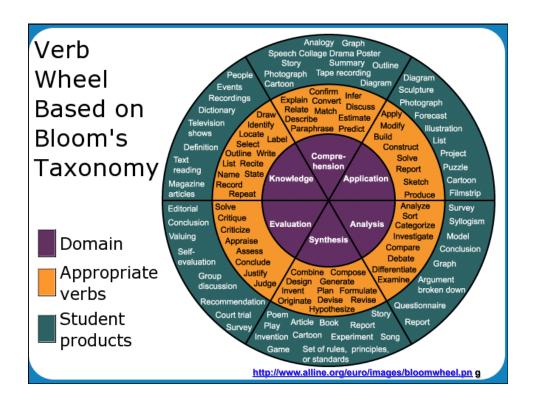


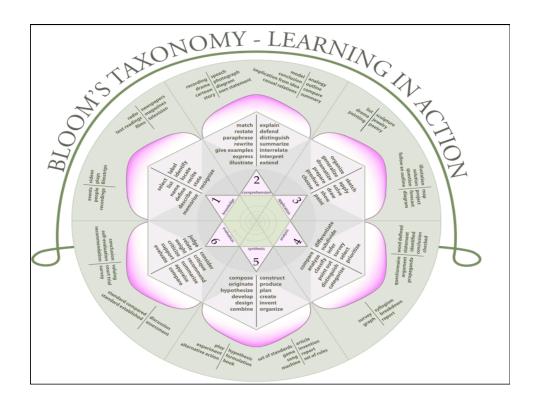
"It is critical that higher institutions today proactively examine and re-develop curricula to educate, train, retrain, "rewire," and retain a competitive global workforce."

(Betts, Lewis, Dressler & Svensson, 2009)









#### The Helpful Hundred – Planning for Instruction

Smaldino, Lowther, and Russell (2008) suggest 100 verbs that highlight performance. Each of these verbs is observable and measurable, making them work quite well in writing objectives for learning. This is not to say that these 100 verbs are the only ones are can be used effectively; however, they provide a great reference.

add	compute	drill	label	predict	state
alphabetize	conduct	estimate	locate	prepare	subtract
analyze	construct	evaluate	make	present	suggest
apply	contrast	explain	manipulate	produce	swing
arrange	convert	extrapolate	match	pronounce	tabulate
assemble	correct	fit	measure	read	throw
attend	cut	generate	modify	reconstruct	time
bisect	deduce	graph	multiply	reduce	translate
build	defend	grasp	name	remove	type
cave	define	grind	operate	revise	underline
categorize	demonstrate	hit	order	select	verbalize
choose	derive	hold	organize	sketch	verify
classify	describe	identify	outline	ski	weave
color	design	illustrate	pack	solve	weigh
compare	designate	indicate	paint	sort	write
complete	diagram	install	plot	specify	
compose	distinguish	kick	position	square	

Source: Smaldino, S. E., Lowther, D. L., & Russell, J. D. (2008). Instructional Media and Technologies for Learning (9th ed). Upper Saddle River, NJ: Pearson.

www.niu.edu/facdev/programs/handouts/blooms\_helpful100.doc

